



May 2, 2018

Board of Directors  
Ventura Regional Sanitation District  
Ventura, California

**DISCUSSION AND ADOPTION OF FISCAL YEAR 2019-20 GOALS (Continued from April 18, 2019 Board Meeting)**

**RECOMMENDED ACTIONS**

- A. Review and Receive VRSD Staff's recommended Goals for FY2019-2020.
- B. Add, delete, or modify VRSD Staff's recommended Goals for FY2019-2020.
- C. Approve the Goals for FY2019-20.

**FISCAL IMPACT**

Staff intends to undertake the majority of the goals on the recommended list without obtaining outside resources at this time. Any required outside resources will be reflected in the FY2019-20 proposed budget.

**BACKGROUND/ANALYSIS**

This item was originally present on the agenda for the April 18, 2019 Board Meeting. At this meeting, staff updated the Board on the status of the FY2018-2019 Goals, but the Goal setting exercise for establishment of Goals for FY2019-20 was not undertaken since several Board Directors left the meeting early.

Today's item is to allow the Board to establish Goals FY 2019-20, the cost for which staff would in turn incorporate into the FY2019-20 budget document for later Board approval.

**Staff-Recommended Goals for FY2019-20**

Staff submits the recommended FY2019-20 goals listed below for consideration by the Board.

- 1. Continue evaluation of revenues, expenditures, and budgeting, with a long-term fiscal sustainability mindset.
- 2. Revise the following documents and present them to the Board for approval
  - Illness & Injury Prevention Policy

- Memorandum of Understanding for IUOE
  - Memorandum of Understanding for SEIU
  - Independent Resolution
  - Emergency Operations Plan
  - Update or Revise Purchasing Resolution No. 89-13
  - Establish Budget Guidelines
  - Public Records Act Policy
  - Revise the Personnel & Salary Ordinance
  - Update Board of Directors Bylaws
3. Finalize the Modification to the CUP for the Toland Road Landfill to effect the following:
    - Remove the 2027 closure date; instead remain open until filled
    - Remove the lifetime limit of 15 million tons; instead fill to the 1,435 foot elevation approved in the 1996 CUP
    - Increase the allowed daily tons from 1,500 to 2,160
    - Convert to a five day per week operation
  4. Negotiate New Agreements with Contracted Waste Haulers
    - Seek an increase in minimum tonnage from Oxnard.
    - Ensure VRSD fiscal sustainability for the next ten years.
    - Make the transfer station rates consistent.
    - Make the direct hauler rates consistent.
    - Include CPI Adjustments on all contracts.
  5. Revise and present to the Board for approval the ordinance establishing solid waste disposal rates at Toland Road Landfill; include an annual CPI adjustment in all rates.
  6. Implement a new financial system software
  7. Implement changes to standard budget formats
  8. Increase outreach to Water Wastewater customers to expand that operation

At today's meeting, staff will provide context to the recommended goals for FY2019-20.

This letter has been reviewed by Legal Counsel as to form.

If you should have any questions or need additional information, please contact me at (805) 658-4600 or via email at [ChrisTheisen@vrzd.com](mailto:ChrisTheisen@vrzd.com).

APPROVED FOR AGENDA:

  
Chris Theisen - General Manager

Attachments: None